ALZHEIMER SOCIETY OF CALGARY
Financial Statements
Year Ended March 31, 2023

Index to Financial Statements Year Ended March 31, 2023

	Page
INDEPENDENT AUDITOR'S REPORT	1 - 3
FINANCIAL STATEMENTS	
Statement of Financial Position	4
Statement of Operations	5
Statement of Changes in Net Assets	6
Statement of Cash Flows	7
Notes to Financial Statements	8 - 15
Schedule of Club 36 Day Programs (Schedule 1)	16



Dart Bryant LLP
Chartered Professional Accountants
250, 1319 Edmonton Trail NE
Calgary, Alberta - T2E 4Y8
www.dartbryant.com
P. 403-230-3764
F. 403-230-3766

INDEPENDENT AUDITOR'S REPORT

To the Members of Alzheimer Society of Calgary

Qualified Opinion

We have audited the financial statements of Alzheimer Society of Calgary (the organization), which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO)

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Society derives contributions the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2023 and 2022, current assets and net assets as at March 31 2023 and 2022, and net assets as at January 1 and December 31 for both 2023 and 2022 years. Our audit opinion on the financial statements for the year ended March 31, 2022 was modified accordingly because of the possible effects of this limitation of scope. Consequently, we were unable to determine whether any adjustments to these amounts were necessary.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

(continues)

Independent Auditor's Report to the Members of Alzheimer Society of Calgary (continued)

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in
 a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 30, 2023

Chartered Professional Accountants

ALZHEIMER SOCIETY OF CALGARY Statement of Financial Position March 31, 2023

		2023	 2022
ASSETS			
CURRENT Cash Restricted Cash Accounts receivable Goods and services tax recoverable Prepaid expenses Land - held for sale	\$	308,174 17,347 10,953 12,934 45,386	\$ 1,297,506 24,115 8,051 7,851 24,712 3,610,625
		394,794	4,972,860
CAPITAL ASSETS (Net of accumulated amortization) (Note 3)		20,160	20,069
LONG TERM INVESTMENTS (Note 4)		8,614,316	4,378,316
	\$	9,029,270	\$ 9,371,245
LIABILITIES AND NET ASSETS			
CURRENT Accounts payable Deferred contributions (Note 5)	\$	52,699 67,394	\$ 54,447 305,069
		120,093	359,516
NET ASSETS Unrestricted Internally restricted (Note 6) Net investment in equipment	-	562,397 8,326,620 20,160	6,991,660 2,000,000 20,069
		8,909,177	9,011,729
	\$	9,029,270	\$ 9,371,245

ON BEHALF OF THE BOARD

Director

Director

Statement of Operations Year Ended March 31, 2023

		2023		2022
Unrestricted Revenue				
Contributions				
General (Note 8)	\$	1,412,072	\$	1,689,562
Bequests	•	200,440	•	383,707
Learning and support services - fees for service		200		8,150
Government subsidies - COVID-19		-		181,453
Land - Gift in Kind (Note 13)				3,610,625
	÷	1,612,712		5,873,497
Restricted Revenue				
Club 36 Day Program (Schedule 1)				
Contracted services - Alberta Health Services		638,742		579,634
Fee for service and contributions		235,272		33,833
Learning and support services		184,151		256,219
Contributions for Research		456		17,429
Dementia Network	-	97,493		51,663
		1,156,114		938,778
Total Revenue (Note 7)		2,768,826		6,812,275
EXPENSES (Note 9)				
Programs				
Club 36 Day Programs		874,014		709,605
Learning and support services		764,615		675,003
First Link		30		23,491
Volunteer program		12,927		7,009
Communications		159,906		155,086
Dementia Network		253,005		92,568
Research		6,378		17,429
Fundraising events (Note 8)		142,423		93,725
Fund development		358,207		323,197
Program support		116,597		147,867
Strategic operations	-	110,732		-
		2,798,804		2,244,980
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS		(29,978)		4,567,295
5. 2.2John	_	(23,310)		7,007,283
Unrealized gain (loss) on investments				
Net investment income		142,042		172,521
Loss on sale of donated land (Note 13)		(29,273)		<u></u>
Gain (loss) on investments		(185,343)		155,391
	7	(72,574)		327,912
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$	(102,552)	\$	4,895,207

ALZHEIMER SOCIETY OF CALGARY Statement of Changes in Net Assets Year Ended March 31, 2023

	ι	Inrestricted		Internally Restricted		Investment Equipment	2023	2022
NET ASSETS - BEGINNING OF	•	0.004.000	•	0.000.000	•	00.000 \$	0.044.700.0	4 440 504
YEAR DEFICIENCY OF UNRESTRICTED REVENUE OVER	\$	6,991,660	\$	2,000,000	\$	20,069 \$	9,011,729 \$	4,116,521
EXPENSES		(102,552)		N=		20	(102,552)	4,895,207
Amortization		8,300		2. -		(8,300)		-
Additions to capital assets		(8,391)		:.₩		8,391	: * :	:=
Internal Endowment Fund	_	(6,326,620)		6,326,620		-	(■.	<u>:=</u>
NET ASSETS - END OF			_		2			2 2 2 2 2 2 2 2
YEAR	\$	562,397	\$	8,326,620	\$	20,160 \$	8,909,177 \$	9,011,728

Statement of Cash Flows Year Ended March 31, 2023

		2023		2022
OPERATING ACTIVITIES				
Excess (deficiency) of unrestricted revenue over expenses Items not affecting cash:	\$	(102,552)	\$	4,895,207
Amortization		8,300		5,660
Realized (gain) loss on investments		144,455		7,677
Land Donation		.		(3,610,625)
Unrealized gain (loss) on investments	:	33,507		(163,625)
	8	83,710		1,134,294
Changes in non-cash working capital:				
Accounts receivable		(2,902)		28,670
Accounts payable		(1,749)		8,558
Deferred contributions		(237,675)		77,981
Prepaid expenses		(20,674)		2,219
Goods and services tax payable	10	(5,083)		632
	16 <u></u>	(268,083)		118,060
Cash flow from (used by) operating activities	-	(184,373)		1,252,354
INVESTING ACTIVITIES				
Purchase of property, plant and equipment		(8,391)		(5,120)
Purchase of long-term investments	· ·	12,281,892)		(1,858,176)
Proceeds on sale of long-term investments		11,478,556		1,188,086
Cash flow used by investing activities	· ·	(811,727)		(675,210)
INCREASE (DECREASE) IN CASH FLOW		(996,100)		577,144
Cash - beginning of year		1,321,621		744,477
CASH - END OF YEAR	\$	325,521	\$	1,321,621
CASH CONSISTS OF:	2.0			
Cash	\$	308,175	\$	1,297,506
Restricted cash	φ	17,346	Ψ	24,115
. 1001110100 00011	(-	
	\$	325,521	\$	1,321,621

Notes to Financial Statements Year Ended March 31, 2023

1. NATURE OF OPERATIONS

The Alzheimer Society of Calgary, (the "Society") is a charitable organization incorporated under the Societies Act of Alberta with a mission to lead with our influence and expertise to help people impacted by dementia to live well and to build community capacity to support them. This is accomplished through the provision of support, information and referrals for individuals and families living with dementia; adult day programs in two Calgary sites; training and education for families, public and professional care partners; and public awareness.

As income from contracted services and fees for service is insufficient to cover the costs of all programs undertaken, the ongoing operations of the organization are dependent on donations and fundraising from those interested. Consequently, the Society is exposed to liquidity risk which is the risk of encountering difficulties meeting its financial obligations because of the uncertainty of the amount and timing of receipt of contributions from its supporters. This liquidity risk has been mitigated by the establishment of an internally restricted sustainability fund to provide against an interruption in operations, should there be difficulty in meeting the Society's obligations. Additionally, the Society has established an internally restricted endowment fund that provides 5% of the market value of the fund each year to operations.

The organization is a registered charity and is therefore exempt from the payment of income tax.

2. SUMMARY OF ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for notfor-profit organizations (ASNPO).

Financial statements are prepared on the assumption that the entity is a going concern, meaning that it will continue in operation for the foreseeable future and will be able to realize its assets and discharge its liabilities in the normal course of operations. Management is required to assess whether there are any events or conditions that may cast significant doubt upon the entity's ability to continue as a going concern. Management is not aware of any such material uncertainties; accordingly these financial statements have been prepared using the going concern assumption.

A summary of accounting policies used is as follows:

Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets, if any are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measured at amortized cost include cash and accounts receivable. Financial instruments measured at fair value are long-term investments.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

(continues)

Notes to Financial Statements Year Ended March 31, 2023

2. SUMMARY OF ACCOUNTING POLICIES (continued)

Cash and cash equivalents

Cash and cash equivalents include cash in banks and brokerage accounts, and short term deposits capable of liquidation within 90 days.

Impairment of long lived assets

The organization tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

Capital assets

Capital assets purchased are recorded at cost. Donated capital assets and artwork are recorded at fair value when a fair value can be reasonably determined.

Website development costs are capitalized when they exceed the Society's capitalization threshold due to the fact that they benefit future periods through education of the public and financial support to the Society.

Capital assets are amortized on a straight-line basis over their estimated useful lives of three to five years. Donated artwork is not amortized.

Revenue recognition

The organization follows the deferral method of accounting for contributions. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Gifts in kind for which an independent valuation is available and which have been receipted for income tax purposes are recorded at the receipted amount in unrestricted contributions. Gifts in kind not receipted for income tax purposes have not been recorded in the financial statements (*Note 7.*).

Restricted contributions received for the purchase of equipment are deferred and amortized to income on the same basis as the amortization of the equipment acquired.

Fees for service are recognized when the related service is provided

Investment income includes dividends, interest, and realized and unrealized gains and losses. Unrealized gains and losses on financial assets carried at fair value are included in investment income and recognized as revenue in the statement of operations (*Note 9*).

Donated services

During the year volunteers contributed thousands of hours to assist the organization in carrying out its mission. Because of the difficulty of determining their number and fair value, donated services are not recognized in the financial statements.

(continues)

Notes to Financial Statements Year Ended March 31, 2023

2. SUMMARY OF ACCOUNTING POLICIES (continued)

Allocation of general support expenses to other functions

The organization presents expenses in the statement of operations on the basis of function performed, including programs, research, fundraising events, fund development and program support.

Expenses which are directly attributable to a function are recorded as expenses of that function. Expenses which are not directly attributable to any specific function are recorded as program support expenses.

Use of estimates

In preparing the organization's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the year. Actual results could differ from these estimates.

These financial statements include estimates for valuation of long term investments, amortization of capital assets, accrued expenses and allocation for administration salaries and costs between departments.

3. CAPITAL ASSETS

	_	Cost	 ccumulated nortization	Net	Book Value 2023	Ne	t Book Value 2022
Equipment							
Office equipment	\$	239,606	\$ 228,849	\$	10,757	\$	5,063
Donated artwork		3,800	=0		3,800		3,800
	-	243,406	228,849		14,557		8,863
Intangible assets							
Website		104,121	98,518		5,603		11,206
	\$	347,527	\$ 327,367	\$	20,160	\$	20,069

Notes to Financial Statements Year Ended March 31, 2023

\$ 404.040		
104,948 1,334,893 - 4,429,851 - 2,744,623	\$	767,500 988,588 946,567 1,657,507 18,153
	•	

Fixed income bonds

The Society is exposed to interest rate risk on the fixed income bonds to the extent that interest rates fluctuate while the investments are owned. As these bonds are traded on the open market, changes in interest rates will affect the fair value of the investments. It is anticipated that the maturing investments will be reinvested so have all been treated as long-term investments.

Cash surrender value of life insurance policies

The Society has been irrevocably appointed as the sole beneficiary on a term life insurance policy having a face value of \$100,000. As there is no cash surrender value in this policy, it has been recorded at a nominal value of \$1.

5.	DEFERRED CONTRIBUTIONS					
		Opening Balance	 lestricted ntributions	 atched to penditure	End	ing Balance
	Club 36	\$ 227,764	\$ 	\$ 192,713	\$	35,051
	Casino	*	66,776	66,776		·
	Learning and Support Services	35,711	219,951	230,528		25,134
	Dementia Network	41,594	78,344	112,729		7,209
	United Way		94,500	94,500		<u> </u>
		\$ 305,069	\$ 459,571	\$ 697,246	\$	67,394

Deferred contributions represent unspent resources received in the current year which have been restricted by the contributors to be used to fund specific programs to be conducted in following years.

Learning and Support Services (LSS) is a key program delivered by the Society under which a team of social workers provides support and connections to community resources. The LSS team also delivers education to a wide variety of stakeholders, including people impacted by dementia and their families, the public, and professionals working in the field of dementia care.

Dementia Network Calgary is a multi-stakeholder group of organizations and individuals that is taking a cross-sector, collaborative approach to tackling the complex challenges of dementia. The Alzheimer Society of Calgary provides backbone support for the initiative which includes coordination of activities, communications, awareness and mobilization of funding.

Club 36 is an Adult Day Program contracted through Alberta Health Services which provides social and recreational programming for people living with dementia and respite for their Caregivers. Operating in two locations, Club members participate in meaningful activities including music, physical activities, baking, gardening and art. (Schedule 1)

Notes to Financial Statements Year Ended March 31, 2023

INTERNALLY RESTRICTED NET ASSETS

	Opening Balance	Inte	ernal transfer	 ation of ted funds	Total
Sustainability Reserve fund	\$ 2,000,000	\$	3	\$ 70	\$ 2,000,000
Internal Endowment Fund	<u> </u>		6,326,620	 -	6,326,620
	\$ 2,000,000	\$	6,326,620	\$ -	\$ 8,326,620

The Society's Board of Directors has internally restricted net assets which are professionally managed in two funds by CIBC Wood Gundy, Popowich Karmali Advisory Group. Each fund is governed by a board approved Investment Policy Statement which clearly establishes the objectives, asset allocation, risk tolerance over a relavant time horizon, and liquidity requirement of each fund.

The Sustainability Reserve Fund is to support the organization's day to day operations of programs and services in the event of unforeseen shortfalls. The fund may be used for one-time, nonrecurring expenses that will build long-term capacity, such as staff development, research and development, or investment in infrastructure.

The Internal Endowment Fund was created from two large gifts received in 2022. This fund will provide long-term predictable income to operations to achieve the Society's mission and strategic initiatives. The fund may also be used for one-time, non-recurring expenses that enable the Society to take advantage of opportunities and new innovative practices that will advance the objectives of ASC.

CLASSIFICATION OF REVENUE

	 2023	2022
Contributions	\$ 1,636,620	\$ 5,776,141
Grants and other funding	897,511	817,276
Fees for service	 234,695	37,405
Subtotal	 2,768,826	6,630,822
Government grant - COVID-19	 1	181,453
	\$ 2,768,826	\$ 6,812,275

Included in contributions of \$1,636,620 (2022: \$5,776,141) are receipted gifts in kind totaling \$0 (2022: \$3,616,308) received in connection with annual fund-raising events and a one-time land donation.

Contributions in kind of \$62,070 (2022: \$62,293) were received from corporate sponsors to assist with various specific fund-raising events. As these contributions are in kind and have not been receipted for income tax purposes, the amount has not been recorded in these financial statements.

Notes to Financial Statements Year Ended March 31, 2023

8. PRIMARY FUND-RAISING INITIATIVES

The following summarizes the revenue from specific fund-raising activities occurring in the year, as included in total contributions revenue of \$1,412,072, as well as directly related expenses.

	-	Revenue	E	xpenses	2023	2022
General & direct mail contributions Walk/Run	\$	798,939 293,195	\$	42,313 100,110	\$ 756,626 193,085	\$ 1,253,067 165,978
	\$	1,092,134	\$	142,423	\$ 949,711	\$ 1,419,045

9. CLASSIFICATION OF EXPENSES

	0	2023	2022
Salaries and benefits	\$	1,728,371	\$ 1,514,191
Rent		236,228	195,620
Program support, materials, supplies & technology		241,609	202,633
Research grants		6,378	17,429
Legal, accounting, and audit fees		25,596	37,367
Direct fund-raising expenses		81,103	56,260
Public awareness		45,400	50,816
Amortization		8,300	5,660
Direct programming expenses		179,288	103,789
Strategic Planning		124,229	14,783
Conferences, education and training		28,992	18,082
Travel, and vehicle repairs and maintenance		4,287	2,649
Life insurance premiums		2,039	2,039
Consulting fees	y . —	86,984	23,662
	\$	2,798,804	\$ 2,244,980

Total salaries and benefits of \$1,728,371 (2022: \$1,514,191) include \$165,504 (2022: \$177,762) paid as remuneration to employees whose principal duties involve fund-raising.

Notes to Financial Statements Year Ended March 31, 2023

10. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments and has a risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2023.

(a) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The organization is exposed to market risk through its investments. The organization manages this risk through an established investment policy.

(b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rate. The organization is exposed to interest rate risk arising from the possibility that interest rate fluctuations will affect the value of its fixed rate investments. The organization manages this risk through an established investment policy.

(c) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The organization is exposed to other price risks through its investment in quoted shares.

Unless otherwise noted, it is management's opinion that the organization is not exposed to significant other price risks arising from these financial instruments.

11. RELATED PARTY TRANSACTIONS

The organization is incorporated as an independent local not-for-profit organization serving Calgary and surrounding regions. The organization works collaboratively with the Alzheimer Society of Alberta and Northwest Territories (ASANT), which is a federated member of the Alzheimer Society of Canada (Canada); however, there is no joint control or significant influence exercised by Canada or ASANT over the organization's operating and investing decisions.

Notes to Financial Statements Year Ended March 31, 2023

12. COMMITMENTS

The organization entered into a lease for its office premises for a period of eleven years ending November 30, 2027. The lease requires annual base rent and parking of approximately \$73,000 excluding additional common area costs estimated at \$70,000 to \$75,000 annually which are included in total rent expenses of \$236,228 (Note 9).

The organization entered into lease agreements for space in which it conducts its Club 36 Seton and Club 36 Harvest Hills day programs. The Seton lease agreement was signed for five years ending November 30, 2027 and requires an annual base rent of approximately \$32,675. The Harvest Hills lease was renewed for three years, ending March 31, 2026, requiring annual base rent of approximately \$34,800. Annual rents on both of these locations are included in total rent expenses of \$236,228 (Note 9).

The Society has entered into contracts for the lease of office equipment that end May 2023, November 2024 and July 2025 requiring annual payments of approximately \$7,800.

The minimum annual base rent payments for the next five years are:

	\$		
2024	156,074		
2025	161,282		
2026	159,283		
2027	94,381		
2028	26,476		

13. SALE OF LAND

In fiscal 2022 the Society received a one-time unrestricted land donation in the amount of \$3,610,625 for which the Society issued a donation tax receipt. In fiscal 2023, the Society sold this land for \$3,645,000 and incurred transaction fees of \$63,648.

ALZHEIMER SOCIETY OF CALGARY Schedule of Club 36 Day Programs Year Ended March 31, 2023

(Schedule 1)

	2023		2022	
REVENUE				
Contracted services - Alberta Health Services	\$	638,742	\$ 579,634	
Fees for service - Alberta Health Services		15,012	5,700	
Fees for service - clients		25,338	10,050	
Contributions, including bequests		193,745	11,970	
Music & art therapy revenue		777	50	
Music & art therapy contributions		400	1,535	
Wishful thinking Revenue		-	4,529	
Thomas a mining restance	•		4,020	
		874,014	 613,468	
EXPENSES				
Salary and employee benefits		645,411	564,628	
Program support		73,271	45,317	
Program and craft supplies		26,418	13,953	
Food and kitchen supplies		50,162	20,557	
Rent and cleaning		77,943	64,746	
Mileage and parking		809	403	
		874,014	709,604	
DEFICIENCY OF EXPENSES OVER REVENUE	\$)#	\$ (96,136)	

See note 5 for program description